

SUSTAINABLE HYDROPOWER FOR THE 21ST CENTURY

Asia Clean Energy Forum

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Dan Millison
Transcendergy, LLC

Millison's Hydro experience

- 2002 Zhanghewan Pumped storage
- 2002-03 Xiaogushan Hydro 98 MW
- 2004-06 India Uttarkhand MFF: grid expansion to support 2000+ MW of large hydro
- 2013-14 Nepal SASEC: grid expansion to support 2000+ MW of large hydro + RE mini-grids
- 2014-16 India Assam Lower Kopili 120 MW

Nepal hydro: an embarrassment of riches?

- Economic potential: 40,000+ MW
- Installed: < 2% of potential 787 MW
- 61 plants
- Average size 12.9 MW
- Only 1 > 100 MW - Kaligandaki A 144 MW
- Today only 3 plants under construction with capacity > 100 MW, including
Upper Tamakoshi 456 MW

What's wrong with this picture?

Traditional Design: Maximize MW

$$P = n \times p \times g \times Q \times H$$

- Traditional design basis:
 - 40-70% reliable flow Q_{40} to Q_{70}
 - 4000 hours per year @ rated capacity (PLF ~ 50%)
 - Ignore risks until design is fixed, then try to de-risk
- Sustainable Design: Optimize MW-hours
- Modular: Ashta 50 MW hydro IFC

Knowledge base for sustainability by design

- 1970 Aswan High Dam
- 1990s Pangué (Chile) & Narmada (India)
- 2001 World Commission on Dams
- 2003 World Bank *Good Dams, Bad Dams*
- 2006 - 2010 International Hydropower Association sustainability rating system
- 2013 Ashta 50 MW modular hydro IFC
- 2014 Ansar *et al* – *Should we build more large dams?*
- 2015 Poff *et al* – ecological engineering decision scaling

Traditional vs. Sustainable Design

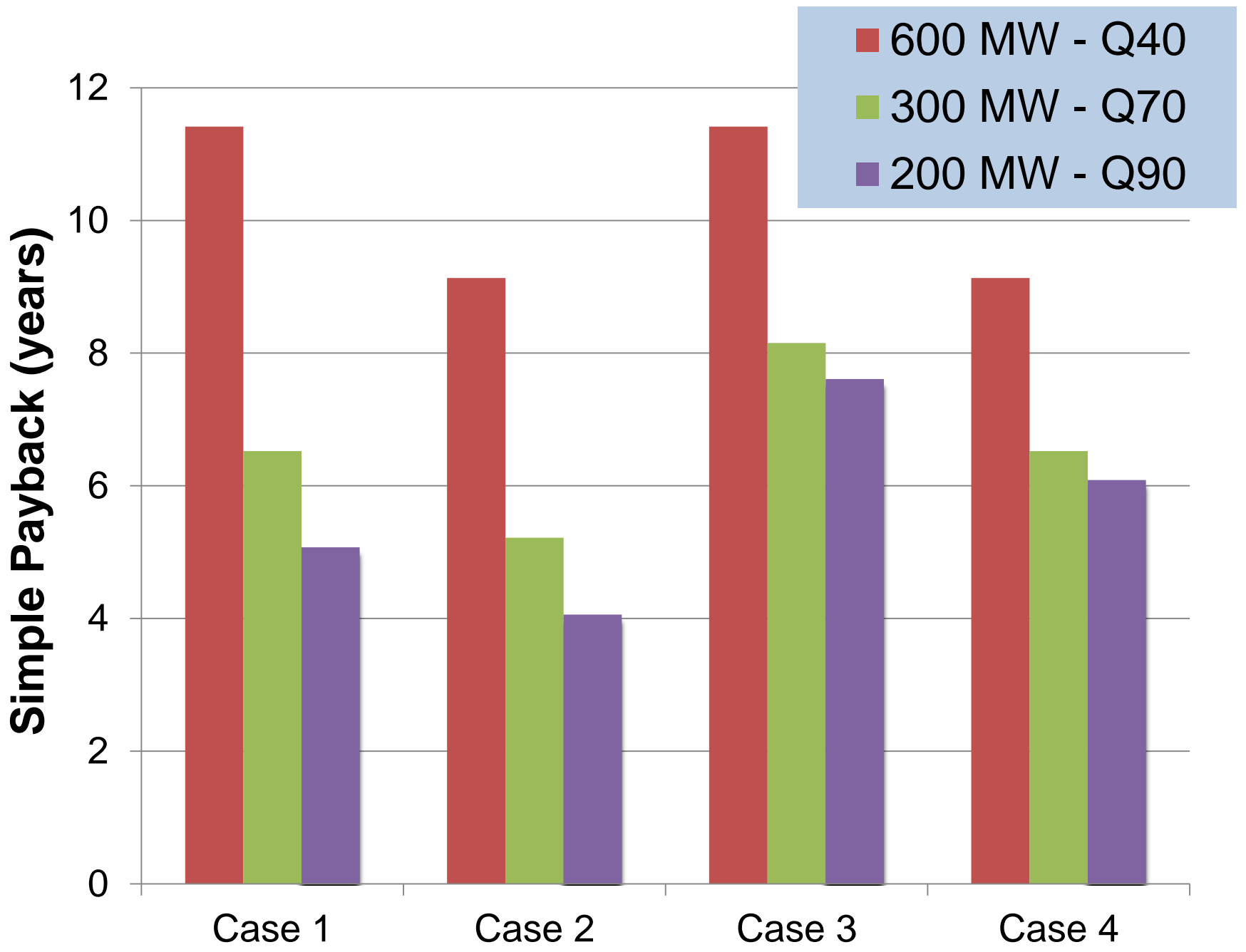
| Risk Factor ^a | Conventional Approach | Sustainability Approach |
|---------------------------------|--|--|
| High up-front capital cost | Inherent in traditional development approach | Down-scale capacity ; modular design |
| Hydrological risk | Q40 – Q70 | Design for Q90 |
| Geological Risk | Related mainly to dams and tunnels | Overflow or trench weirs. Low-head design with multiple smaller installations. |
| Permitting Risk | Multiple parties at central, state/provincial, and local level; difficult to satisfy all stakeholders. | Minimize by shift to smaller installations based on sustainability principles |

^a Source of risk indicators: Bill McCormack, Partner of Shearman and Sterling LLP, *Hydropower Projects in Asia*, presentation at Asian Development Bank, 9 December 2015

Traditional vs. Sustainable Design

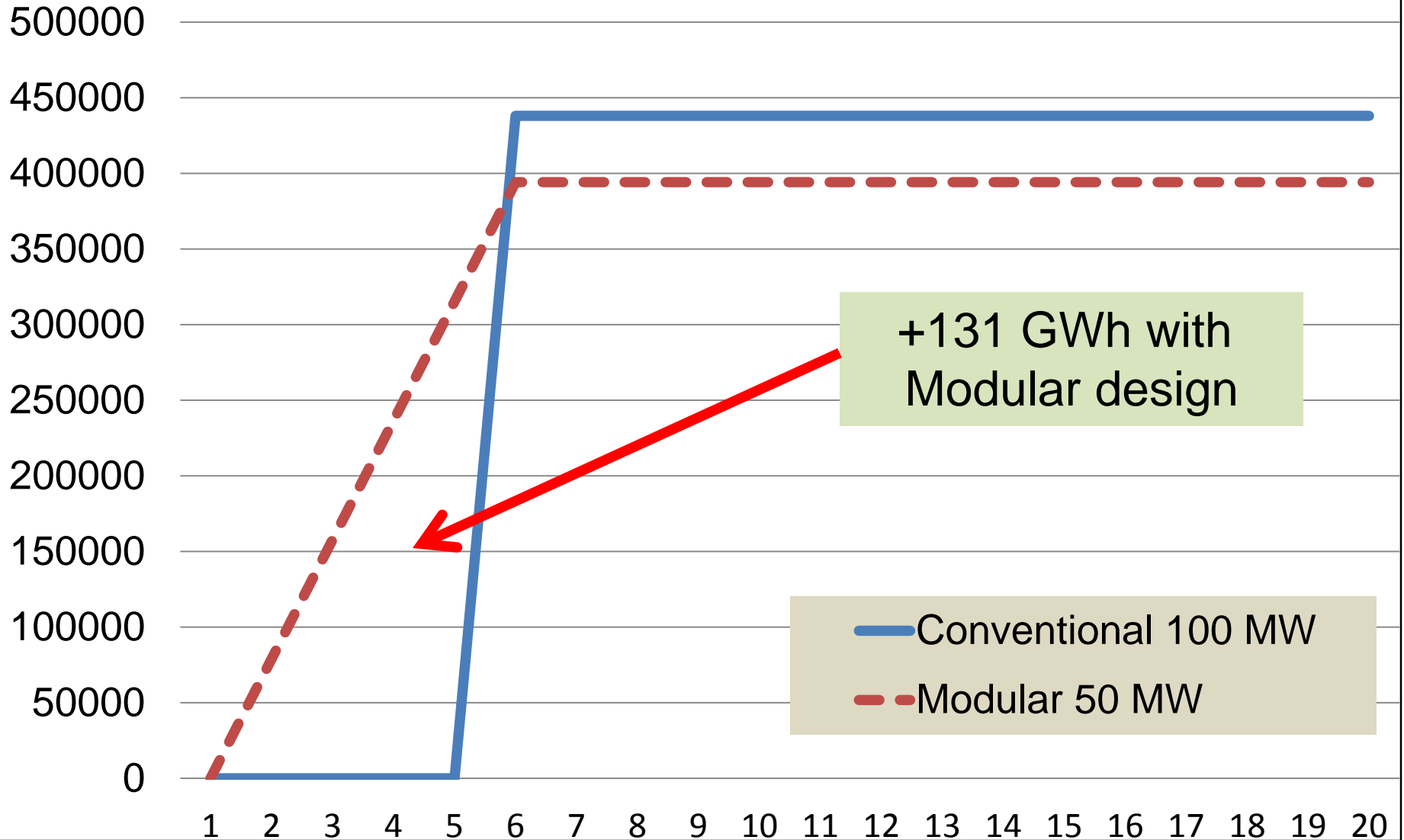
| Risk Factor ^a | Conventional Approach | Sustainability Approach |
|-------------------------------|---|--|
| Land Acquisition Risk | Local opposition to resettlement cannot always be de-risked | Include local land-owners and non-titled tenants into project ownership structure |
| Construction Risk | Related to geological risks | Minimize through modular design using simplest generation technology (ASG) |
| Environmental and Social Risk | Largely ignored until late in development process | Ecological engineering decision scaling eliminates most risks upfront. |
| Revenue Risk | Mainly related to financial health of off-taker | Can be reduced indirectly by shifting to smaller capacity design with faster pay-back period |

^a Source of risk indicators: Bill McCormack, Partner of Shearman and Sterling LLP, *Hydropower Projects in Asia*, presentation at Asian Development Bank, 9 December 2015



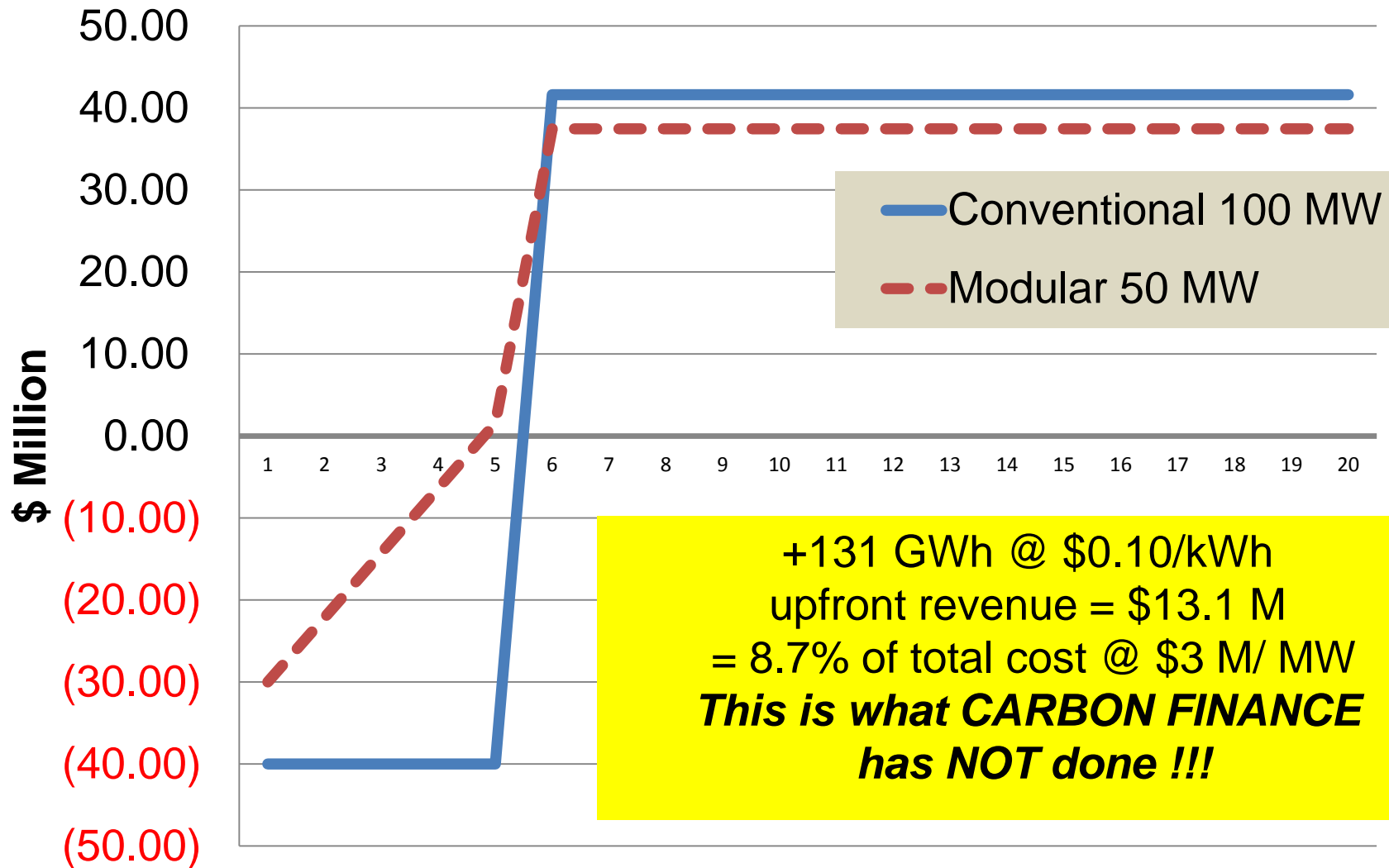
Modular design: more power faster = more \$\$\$ faster

Power Output Comparison (MWh/y)



Modular design: less equity, higher return

Cash Flow Comparison





22 03 2014

ASGs: minimum moving parts, simple civil works, fish friendly, OK for high sediment loads



ASGs: At outlet of sewage treatment plants



ASGs: At outlet of sewage treatment plants



ASGs: At tailrace at existing larger hydro plants



The lesson of “too big to succeed” hydro development



“Policymakers, particularly in developing countries, are advised to prefer agile energy alternatives that can be built over shorter time horizons to energy megaprojects.”
– Atif Ansar

Atif Ansar, Bent Flyvbjerg, Alexander Budzier, and Daniel Lunn. 2014. *Should we build more large dams? The actual costs of hydropower megaproject development.* Energy Policy (2014), <http://dx.doi.org/10.1016/j.enpol.2013.10.069i>



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- International Hydropower Association Sustainability Assessment Protocol
<http://www.hydrosustainability.org/>
- N. LeRoy Poff, Casey M. Brown, Theodore E. Grantham, John H. Matthews, Margaret A. Palmer, Caitlin M. Spence, Robert L. Wilby, Marjolijn Haasnoot, Guillermo F. Mendoza, Kathleen C. Dominique and Andres Baeza, *Sustainable water management under future uncertainty with eco-engineering decision scaling*. Nature Climate Change, Perspective, Published online: 14 September 2015. DOI: 10.1038/NCLIMATE2765
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- UNESCAP. 2008. *Greening Growth in Asia and the Pacific: Follow-up to the World Summit on Sustainable Development: Taking action on the Regional Implementation Plan for Sustainable Development in Asia and the Pacific, 2006-2010*.
- World Bank. 2003. *Good Dams and Bad Dams: Environmental Criteria for Site Selection of Hydroelectric Projects*. Latin America and Caribbean Region, Sustainable Development Working Paper Number 16. World Bank; Washington, D.C., November 2013.
- ***Additional Notes on ecological engineering decision scaling:***
- <http://source.colostate.edu/researchers-building-better-dams-starts-with-ecological-insights/>
- http://alliance4water.org/events/files/2014_xi_9a.html
- Natel Energy Schneider Linear Hydroturbine; notes that shifting from high-head / large dam to multiple smaller low-head installations gets about 90% of power output while flooding less than 10% of land area, and using 1/3 of the concrete:
- <http://www.natelenergy.com/vision/ecosmarhydro/>